ATTACHMENT C

HALIFAX COMMON MASTER PLAN

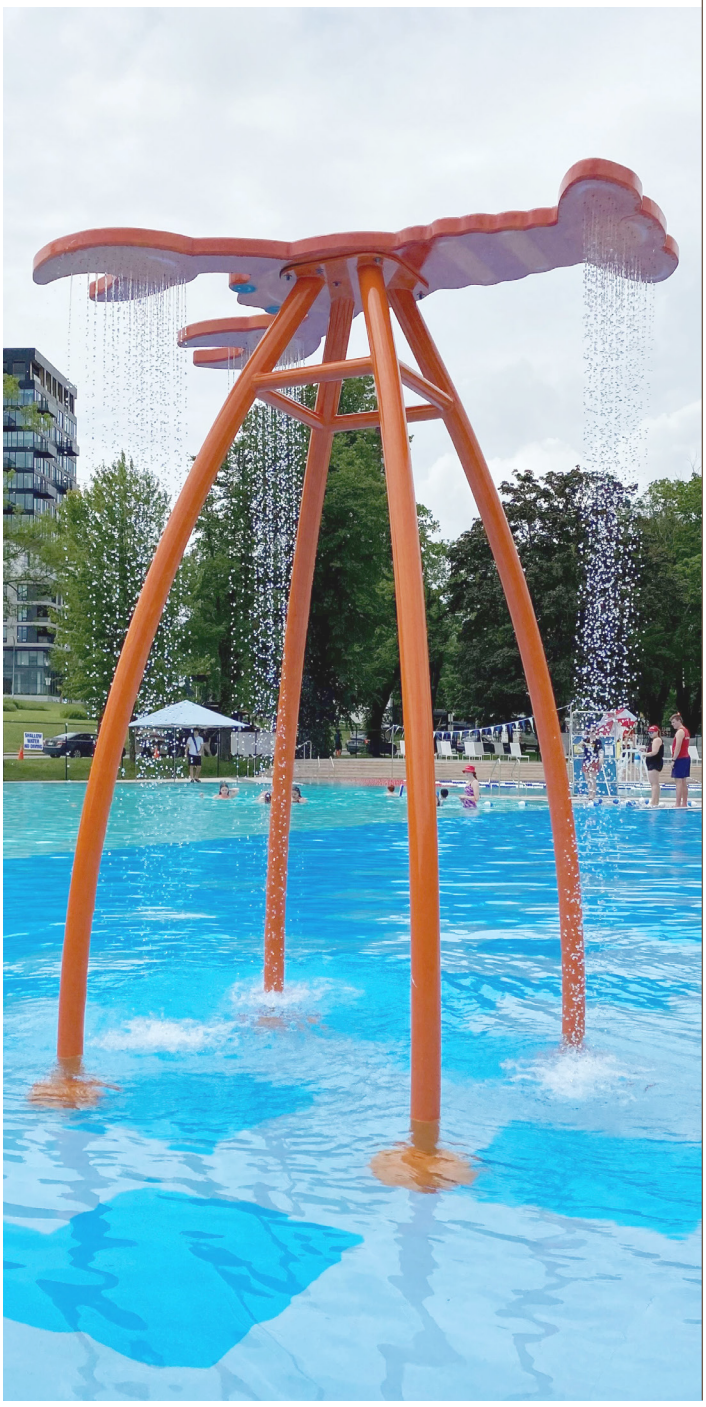
Implementation Plan
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Prepared by

HALIFAX

Policy & Planning
Parks & Recreation

6 IMPLEMENTATION PLAN



6.1 Implementation Components

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6.1 IMPLEMENTATION COMPONENTS

The Implementation Plan is a critical component of the Halifax Common Master Plan, as it outlines the specific steps needed to achieve the Master Plan's long-term vision and goals. It provides a roadmap for the implementation of the plan to ensure that resources are allocated efficiently and effectively.

The Implementation Plan has the following components:

Action Plan: The action plan is a compilation of all the actions in the Master Plan. Each action is identified by type and category and given a prospective timeframe for implementation along with comments about its status.

Capital Projects: The capital projects component identifies where the Municipality should invest over the next ten years. It identifies capital projects for the refurbishment of recreation facilities, pathways and park areas, improvements to streets, and building upgrades for the Citadel Community Centre.

Phasing: The phasing plan outlines when the improvements could potentially be implemented over time with detail on the sequence of tasks and project phasing.

6.2 ACTION PLAN

Various actions are presented throughout the Master Plan in Chapter 4: District-Wide Policy Directions, and Chapter 5: Municipal Land Strategies. Certain actions outline ways in which policies can be implemented, while others direct programs or projects to improve open space areas and their management.

The actions are summarized in Tables 6.2.1 and 6.2.2 with a prospective timeframe for each action, the type of task or project, the subject area category to help allocate resources to best undertake the action, and comments about its status. Some of the actions are complete or underway, while others have a prospective schedule that will be subject to annual reviews and balanced against other business plan priorities. Actions are identified as short term to be initiated within the next 1 to 3 years, medium term to be initiated within 4 to 10 years, or incremental to be aligned with recapitalization work.

Each action is given a category to identify the subject area to best allocate resources to undertake the task or project. The categories are as follows:

Planning Documents Review
The Master Plan is intended to work in tandem with the Regional Centre Secondary Municipal Planning Strategy (MPS), Regional Centre Land Use By-law, and other municipal planning strategies including the Integrated Mobility Plan, Halifax Green Network Plan, and HalifACT 2050. Actions under this category propose that the municipal planning documents, plans, and strategies be reviewed, and if required, updates be made to incorporate the policy directions put forward in the Halifax Common Master Plan.

Joint Planning with Public Institutions
While much of the open space within the Halifax Common is owned by the Municipality there are important public open spaces that are owned and managed by other public institutions and levels of government. Several actions call for engaging and collaborating with institutional stakeholders on the benefits of retaining public green space on their lands, providing pedestrian connections through large blocks, and creating new public green space and green corridors when properties get redeveloped.

Governance
The Halifax Common's parkland is managed and maintained by the Municipality. This model provides a centralized approach to parkland management, with decisions made by Regional Council. While this model of governance can be effective for ensuring that the parks and open space are well-maintained and meet service delivery standards, it may be less responsive to community needs and concerns. An action calls for the establishment of biennial check-ins on the progress of the Master Plan with opportunities for input and feedback from the wider community. For the governance of the open space on institutional lands, the actions call for collaboration with institutional landowners.

Heritage Planning
The Halifax Common has areas with significant heritage value requiring continued heritage planning consideration. Several actions propose the evaluation of several municipal parkland properties for heritage designation. The Master Plan also calls to investigate the designation of the entire Halifax Common geographic area as a cultural landscape when regulations are provided through the Provincial Heritage Property Act.

Site Conservation and Cultural Asset Management
Site conservation plans are recommended for the upkeep and conservation of the heritage landscapes of Camp Hill Cemetery and the Halifax Public Gardens, and management plans are recommended for the cultural assets located throughout the Halifax Common's municipal open space.

Cultural Heritage Interpretation
Many of the layers of the Halifax Common's natural and cultural heritage are not readily apparent to the casual visitor. Several actions call for initiatives to reveal the stories through interpretive elements, walking routes, and programming.

Public Art
The Halifax Common has many works of public art, and as a high-profile public space, it will continue to be a consideration for other artworks. Actions call for the management of the growing portfolio of artworks and foresight in planning for public art for the Halifax Common.

Mobility & Linkages
Mobility improvements are proposed for making safer and more usable routes for people walking, rolling, and cycling through the Halifax Common area, on streets, and pathways through parks and institutional lands. The planning for green corridors is proposed to link green spaces and other major public space destinations through the street network.

Street Improvements
Several actions call for improvements to the function and aesthetics of the streets for enabling active transportation and creating a more attractive public realm. Improving the park-like setting for streets is also proposed to strengthen the open space character of the Halifax Common and to act as conduits for green corridors.

Recreation Programming & Events
The intent for the Halifax Common's recreational parkland is to have publicly accessible outdoor areas available for the use and enjoyment by members of the community. The parkland provides opportunities for social interaction and cultural events as well as contributing to the overall health and well-being of community members by providing access to nature, fresh air, and opportunities for physical activity. Several actions call for assessing the recreation site programming to balance structured and unstructured recreation activities, and for activating the public spaces with programmed events, core amenities, and food availability.

Park Improvements
There are actions for each of the municipal parkland properties for maintaining assets and making improvements to the open space and facilities. These actions range from conservation and maintenance of the assets to major recapitalization projects.



"Chosen Family" public art at the North Park Street Roundabout

Table 6.2.1 DISTRICT WIDE ACTIONS

District-Wide Actions		Timeframe	Type	Category	Comment
4.1 District and Land Use Character Areas					
A4.1.1	Review the Municipality's Planning Documents to recognize the Halifax Common as a distinct district.	Complete	Review	Planning Document Review	The Regional Centre Plan was informed by early work on the Halifax Common Plan. The Halifax Common is consequently recognized as a distinct district in the Regional Centre Municipal Planning Strategy.
A4.1.2	Review the municipality's Planning Documents to recognize the Institutional and Municipal Open Space Character Areas with policies and regulations that: (a) restrict the Institutional Areas for institutional uses; and (b) restrict the Municipal Open Space Character Areas for municipal open space, parks, and recreation facility uses.	Complete	Review	Planning Document Review	The Regional Centre Plan was informed by early work on the Halifax Common Plan. The planning documents consequently have land use requirements that protect the land use character of the Halifax Common, namely for open space and institutional uses.
4.2 Identity and Integrity					
A4.2.1	Review the municipality's Planning Documents, related plans, and regulations and where applicable, incorporate the policy directions of this section, including those related to: • open space design • streetscapes, and • street intersections	1-3 years	Review	Planning Document Review	The Regional Centre Plan was informed by early work on the Halifax Common Plan. Consequently, there are streetline setbacks that require a prominent building forecourts. Other regulations relating to streetscapes and street intersections shall be considered through subsequent regular Centre Plan reviews.
A4.2.2	Review the municipality's administrative orders, policies, and procedures relative to the sponsorship and branding policies of this section.	1-3 years	Review	Planning Document Review	There are current policies under AO 55 Sponsorship pertaining to private sector sponsorship of municipal events, programs and services, and AO 56 Naming Rights pertaining to the funding of capital assets through private sector money that are relevant to the key considerations and policy directions in the Master Plan.
4.3 Open Space Character					
A4.3.1	Engage with Institutional stakeholders on the importance of retaining the semi-public open spaces identified with the adoption of this plan, and on an on-going basis as institutional planning for the Halifax Common occurs.	1-3 years	Collaboration	Joint Planning with Public Institutions	The primary changes on the Halifax Common are being undertaken with the province with its healthcare facilities development projects. HRM staff engage with the province on the interests of Halifax Common on a regular basis. Consideration will be given towards the formalization of an institutional stakeholder groups to advance a recognition and planning for the Halifax Common.
A4.3.2	Review the Municipal Design Guidelines (Red Book), and where applicable, include specifications for streets, inclusive of centre boulevards, tree lawns, and wide sidewalks within the Halifax Common as outlined in this plan.	1-3 years	Review	Planning Document Review	To be scoped.
A4.3.3	As streets are recapitalized, include measures to design and establish a park-like setting within the Halifax Common, that includes the retention of mature trees and the introduction of new trees, vegetative ground cover, amenities such as seating, and wide pedestrian sidewalks and paths, wherever physically practical.	Incremental	Capital Improvement	Street Improvement	On-going and being considered through street reinstatement work and HRM's capital projects.

District-Wide Actions		Timeframe	Type	Category	Comment
A4.3.4	Add new seating and related amenities within the boulevard areas of University Avenue as short-term measures to increase the recreational use of these areas.	1-3 years	Capital Improvement	Street Improvement	Temporary installations will continue to be implemented while more permanent installations are considered.
A4.3.5	Plan and develop the boulevard areas of University Avenue as open space areas with vegetation, plazas, seating, and other amenities to support recreational uses.	1-3 years	Capital Improvement	Street Improvement	Work to be coordinated with the South Peninsula Complete Streets Project for University Avenue.
A4.3.6	Consider the inclusion of building setbacks, streetline landscaping, parking, utilitarian area screening, and design appearance standards requirements as outlined in this plan within the municipality's planning documents.	Complete	Assessment	Planning Document Review	The Regional Centre Plan was informed by early work on the Halifax Common Plan. Consequently, there are streetline setbacks that require a prominent building forecourts. Other regulations and design guidelines will be considered through subsequent regular Centre Plan reviews.
4.4 Cultural Heritage					
A4.4.1	Investigate the designation of the Halifax Common geographic area as a cultural landscape under the Heritage Property Act.	4-10 years	Assessment	Heritage Planning	This action requires legislative amendments to the Heritage Property Act but may also be considered through other means such as management plans and policies for municipal open space areas.
A4.4.2	Investigate the designation of Camp Hill Cemetery as a Registered Heritage Property or cultural landscape under the Heritage Property Act.	Complete	Assessment	Heritage Planning	Camp Hill Cemetery was approved to be added to the Registry of Heritage Property for HRM by Regional Council on October 19, 2021.
A4.4.3	Investigate the designation of Victoria Park as a Registered Heritage Property or cultural landscape under the Heritage Property Act.	4-10 years	Assessment	Heritage Planning	See comment under A4.4.1. Alternatively, the park could be considered for the municipal Registered Heritage property designation.
A4.4.4	Evaluate the Wanderers Grounds property to identify further cultural and heritage significance for designation, including the potential for an updated designation to include the two existing Registered Properties and further identified heritage assets and significance.	1-3 years	Assessment	Heritage Planning	This action to be included with the scoping work for the Wanderers Block detailed planning.
A4.4.5	Develop a Cultural Asset Conservation Management Plan for the Halifax Common's municipal open space areas.	1-3 years	Study	Site Conservation and Cultural Asset Management	To be scoped.
A4.4.6	Regularly review and update the Cultural Asset Plans for the Halifax Public Gardens.	1-3 years	Assessment	Site Conservation and Cultural Asset Management	This would be considered in advance of any prospective changes to the Halifax Public Gardens; of which, none are anticipated.
A4.4.7	Prepare a Site Conservation Management Plan for Camp Hill Cemetery.	1-3 years	Study	Site Conservation and Cultural Asset Management	A Conservation Management Plan may be considered at the same time as improvements are being considered for Camp Hill Cemetery (see A5.5.1).
A4.4.8	Develop a thematic framework for public art that considers the geography, history, and culture of the Halifax Common.	1-3 years	Study	Public Art	To be scoped as part of a broader Public Art Master Plan delivered through the upcoming Cultural Heritage Priorities Plan.

District-Wide Actions		Timeframe	Type	Category	Comment
A4.4.9	Identify a list of pre-selected sites for public art that are accessible, visible and compatible with current and potential uses.	1-3 years	Assessment	Public Art	To be scoped. See comment under A4.4.8.
A4.4.10	Develop a wayfinding system that identifies and directs people to cultural heritage destinations and celebrates the Halifax Common's built and living heritage. Coordinate interpretive and commemorative work with the strategies forthcoming in the Cultural and Heritage Priorities Plan.	4-10 years	Study	Cultural Heritage Interpretation	To be scoped.
A4.4.11	Incorporate the Common Link Walking Route pilot project into future wayfinding and heritage interpretation programs.	4-10 years	Programming	Cultural Heritage Interpretation	To be scoped.
4.5 Mobility and Linkages					
A4.5.1	Engage with Institutional stakeholders on establishing and maintaining connections through large institution blocks, such as those found in map Figure 4.5.1 and others, with the adoption of this plan and on an on-going basis as institutional planning for the Halifax Common occurs.	Ongoing	Collaboration	Joint Planning with Public Institutions	HRM staff engage with the province on the interests of Halifax Common on a regular basis and emphasize the importance of connections.
A4.5.2	As Opportunities arise, develop green corridor routes to strengthen the connections between the Halifax Common with other major open spaces and destinations, including those shown on figure 4.5.1.	Incremental	Assessment	Mobility and Linkages, Environmental Design	Ongoing.
A4.5.3	Collaborate with the province to realize public realm and linkage improvements as identified within the Memorandum of Understanding (2010).	Ongoing	Collaboration	Joint Planning with Public Institutions	This has been, and will continue to, be raised with Province.
A4.5.4	Assess pedestrian needs at intersections and mid-block crossings upon the periphery and within the Halifax Common. Plan for short-term tactical improvements where appropriate as well as long-term permanent treatments to facilitate safer access for people walking, rolling, and cycling.	1-3 years Ongoing	Assessment	Mobility and Linkages	This is ongoing but is also expected to be partially realized through the pathway and intersection/plaza improvements planned for the North Common.
A4.5.5	Implement improvements for active transportation and other paths that addresses: (a) Active transportation connections through the North Common, Central Common and along Bell Road; and (b) Informal pathways upon the North Common.	1-3 years 4-10 years	Capital Improvement	Mobility and Linkages	(a) Functional planning is underway for the Midtown AAA Bikeway Connections project with construction potentially happening in 2024/25. (b) Formalizing the diagonal path through the ballfields is dependent on the redistribution of scheduled use to other ballfields.
A4.5.6	Review the municipality's planning documents to address the presence, placement, and design of parking in this section.	Ongoing	Review	Planning Document Review	The Regional Centre Plan was informed by early work on the Halifax Common Plan. Parking will be considered through subsequent regular Centre Plan reviews.
A4.5.7	Assess the municipality's short-term/ long-term parking plans and regulations relative to the directions of this plan.	1-3 years	Assessment	Mobility and Linkages	To be scoped.

District-Wide Actions		Timeframe	Type	Category	Comment
A4.5.8	Assess pedestrian lighting on pathways and sidewalks within the Halifax Common.	1-3 years	Assessment	Mobility and Linkages	This is ongoing, but a major component of this is expected to be addressed through the pathway and intersection/ plaza improvements planned for the North Common. Assessments of lighting levels on street sidewalks can be initiated to inform incremental lighting improvements.
4.6 Recreation, Programming and Events					
A4.6.1	Undertake a municipal-wide review of recreational playing fields and ball diamonds and where supported, undertake a phased reduction of ball diamonds and facilities in favour of unstructured recreation spaces.	Complete 1-3 years	Study, Assessment	Recreation, Programming and Events	The Playing Field Strategy was adopted by Regional Council in 2023. Actions are being undertaken to further enhance the supply of ball diamonds in alternative areas of HRM to enable the gradual reduction in the facilities on the Halifax Common in favour of general recreation space.
A4.6.2	Undertake a review of structured booking within Recreational Parkland to ensure there are sufficient opportunities for unstructured recreation.	1-3 years	Assessment Programming	Recreation, Programming and Events	This is being undertaken as an outcome of the adoption of the Playing Field Strategy.
A4.6.3	Undertake a review of the municipality's vending and other related regulations to support opportunities for vending and other commercial services that enhance the use of the Halifax Common as outlined in this plan.	1-3 years	Assessment	Recreation, Programming and Events	To be scoped.
A4.6.4	Evaluate the implementation of communal (publicly shared) community gardens within the open space of the Halifax Common.	1-3 years	Assessment	Recreation, Programming and Events	To be scoped in tandem with the JustFOOD Halifax Action Plan.
A4.6.5	Develop acceptable parameters for hosting large-scale sponsored events/concerts while providing flexible, multi-use spaces for artistic and cultural expression and small-scale community events.	1-3 years	Assessment	Recreation, Programming and Events	To be scoped.
A4.6.6	Evaluate the need for longer term permanent infrastructure to support the Wanderers sport field venue.	1-3 years	Assessment	Recreation, Programming and Events	Detailed plans for the Wanderers Block are to be advanced in 2023/24. A business case for a larger facility, would need to be scoped as part of a larger evaluation in the need for a stadium. This is not a current project.
4.7 Environmental Design					
A4.7.1	Review the municipality's policy documents to ensure the environmental directions relative to outlined in this plan are addressed, including those related to: • climate change • biodiversity and naturalization • tree canopy • green infrastructure approaches • water conservation; and • renewable energy	1-3 years	Review	Planning Document Review Environmental Design	To be scoped.

District-Wide Actions		Timeframe	Type	Category	Comment
A4.7.2	Review the municipality's planning documents to consider that sun/shade and wind requirements protect Municipal Open Space Areas from the impacts of buildings on and near to the Halifax Common.	Complete	Review	Planning Document Review Environmental Design	The Regional Centre Plan was informed by early work on the Halifax Common Plan. Consequently, municipal open space areas of the Halifax Common are recognized as requiring specialized requirements. These may be evaluated through subsequent regular Centre Plan reviews.
4.8 Facilities, Infrastructure, and Public Amenities					
A4.8.1	Assess the opportunities to provide public WIFI services and charging facilities throughout the Halifax Common.	Incremental	Assessment	Park Improvement	To be scoped.
A4.8.2	Assess the opportunities to provide additional drinking fountains throughout the Halifax Common.	Incremental	Assessment	Park Improvement	Drinking fountains are implemented through regular capital development projects and will be considered in the planning of major projects, including the anticipated North Common pathway and intersection improvement projects.
4.9 Governance and Partnerships					
A4.9.1	Further to identification of the western side of the Citadel Hill as an Associated Area of the Halifax Common in Section 4.1, engage with Parks Canada to recognize and plan for this area as an important contributing area to the Halifax Common, further to its heritage, open space and landscape qualities.	1-3 years	Collaboration	Joint Planning with Public Institutions	To be scoped with Parks Canada.
A4.9.2	Engage with the province during the planning and implementation of its hospital development plans and other initiatives to support the intent of this plan.	Ongoing	Collaboration	Joint Planning with Public Institutions	HRM staff continue to cite open space and other interests relative to the Halifax Common.
A4.9.3	Realize the open space development that is outlined in the Memorandum of Understanding between the municipality and the province or as otherwise updated.	Ongoing	Collaboration	Joint Planning with Public Institutions	The MOU with the province continues to be emphasized during regular meetings to consider hospital redevelopment plans.
A4.9.4	Engage with the province over its hospital and other public lands development plans.	Ongoing	Collaboration	Joint Planning with Public Institutions	HRM staff continue to cite open space and other interests relative to the Halifax Common.
A4.9.5	Engage with institutional stakeholders on the intent of this plan relative to any future development initiatives.	1-3 years	Collaboration	Joint Planning with Public Institutions	The primary changes on the Halifax Common are being undertaken with the province with its healthcare facilities development projects. HRM staff engage with the province on the interests of Halifax Common on a regular basis. Consideration will be given towards the formalization of an institutional stakeholder groups to advance a recognition and planning for the Halifax Common.
A4.9.6	Establish a biennial (one every two years) public information meeting and information report to Regional Council as a progress update related to issues impacting the Halifax Common.	Ongoing	Review	Governance	To be scheduled with the adoption of the Halifax Common Master Plan.

Table 6.2.2 MUNICIPAL LAND STRATEGIES ACTIONS

Municipal Land Strategies		Timeframe	Type	Category	Comment
5.1 North and Central Common					
A5.1.1	Implement the aquatic facility replacement that includes an outdoor recreational pool, splash pad, and support building comprised of change rooms, public washrooms, and community space.	Complete	Capital Improvement	Park Improvement	Facility opened to the public on July 6, 2023.
A5.1.2	Implement the playground replacement	1-3 years	Capital Improvement	Park Improvement	Capital budget for the playground approved by Regional Council in July 2023 to initiate detail design and construction in 2023 and 2024.
~~A5.1.3~~	~~Plan for a phased reduction of ball diamonds on the Halifax Common to redistribute ball diamond use to other under-utilized facilities, following the Playing Field Strategy.~~				Action duplicates A4.6.1. Delete.
A5.1.4	Create an online public portal for viewing field availability and establish practices that enable unused time to be transparently available for all users.	Underway	Programming	Recreation, Programming and Events	This functionality currently exists online through 'Last Minute Rentals' and will continue as we transition to the new scheduling software in 2024/25.
A5.1.5	Improve the Canada Games diamond on the Central Common to meet the outfield dimensions for recreational slo-pitch use. Work to include expanding the outfield, relocating field light standards, and removing redundant fencing and locked gates.	4-10 years	Capital Improvement, Programming	Park Improvement	Outer fencing has been removed.
A5.1.6	Provide more greenspace and informal areas for a wider variety of unstructured, and passive recreation activities, including the Common Green open lawn area, seating areas, planting, and naturalized landscaping.	Incremental	Capital Improvement, Programming	Recreation, Programming and Events	This is to be implemented incrementally.
A5.1.7	Consider additional food vending sites on the North and Central Common under By-law C-501. Consider sites on Cogswell Street for food service vehicles and additional sites for food vending stands at park entrances, the Oval plaza, and the central area around the Centennial Fountain.	4-10 years	Assessment	Recreation, Programming and Events	To be scoped
A5.1.8	Plan and upgrade the pathway system and road crossings for the North Common and Central Common in coordination with Active Transportation Planning.	1-3 Years	Capital Improvement	Park Improvement, Mobility and Linkages	Work to be coordinated with the Midtown Bikeways Active Transportation project.
5.2 Summer Street and University Avenue Green Corridors					
A5.2.1	Develop a detailed Street Improvement Plan for Summer Street that enhances the street as a greenway.	4-10 years	Study, Capital Improvement	Street Improvement	To be scoped

Municipal Land Strategies		Timeframe	Type	Category	Comment
A5.2.2	Collaborate with institutional stakeholders on Summer Street's and University Avenue's redevelopment to find synergies between institutional and municipal aspirations.	4-10 years	Collaboration	Street Improvement	To be scoped
5.3 The Promenade					
A5.3.1	Develop a detailed Plan for an enhanced heritage and cultural promenade route along the eastern edges of the Halifax Common.	4-10 years	Study, Capital Improvement	Cultural Heritage Interpretation	To be scoped
A5.3.2	Collaborate with Parks Canada on the development along Ahern Avenue and the Associated Area of Citadel Hill to find synergies for site and heritage interpretation.	4-10 years	Collaboration	Cultural Heritage Interpretation	To be scoped
A5.3.3	Develop a public art and interpretive framework for the Promenade to guide artwork selection and story themes.	4-10 years	Study	Public Art	To be scoped
5.4 Wanderers Grounds					
A5.4.1	Consult with the recreation club lease holders to further develop the Site Plan for the Wanderers Grounds.	1-3 years	Study, Collaboration	Park Improvement	A Wanderers Block planning project is to occur within 2023/24.
A5.4.2	Collaborate with the Museum of Natural History to develop plans for the south parking lot and lawn areas as part of the Wanderers Grounds site planning	1-3 years	Collaboration	Park Improvement, Joint Planning with Public Institutions	The province will be contacted to determine its interests in participating in the 2023/24 Wanderers Block planning project
A5.4.3	Evaluate the agreement with the Halifax Wanderers Football Club Corporation for the use of the Wanderers Grounds at the end of the subsequent term.	1-3 years	Assessment	Recreation, Programming and Events	The current license agreement will expire in November 2023 with an option for a 1-year extension. As of writing, no application for an extension has been initiated.
A5.4.4	Negotiate and renew agreements with the Halifax Lawn Bowling Club and Halifax Lancers Club with defined terms for the provision of community events, charitable uses and periodic free-of-charge use of their facilities.	4-10 years	Programming	Recreation, Programming and Events	The Halifax Lancers exercised their renewal term of ten (10) years in 2020. The current lease agreement will end in 2031. The Wanderers Lawn Bowling Club signed a new lease in 2020 for a five (5) year term which will end on March 31, 2026.
5.5 Camp Hill Cemetery					
~~A5.5.1~~	~~Develop a Conservation Management Plan for the Cemetery that includes vegetation management and maintenance plans. (Refer to the recommendations in the Camp Hill Cemetery Heritage Conservation Guidance Report in Appendix E).~~				Action duplicates A4.4.7. Delete.
A5.5.2	Develop a Site Interpretation and Signage Plan for Camp Hill Cemetery that considers a coordinated approach for the whole Halifax Common District and other sites within the Cultural and Heritage Parkland Character Area.	1-3 years	Study	Cultural Heritage Interpretation	To be scoped

Municipal Land Strategies		Timeframe	Type	Category	Comment
A5.5.3	Following the Conservation Management Plan, develop a detailed Site Amenities Improvement Plan that includes: • additional seating • fencing replacement and screening along the south boundary • entrance features and gate posts. • pathway improvements • location of site amenities such as waste receptacles and bicycle racks.	4-10 years	Study, Capital Improvement	Park Improvement	To be scoped
A5.5.4	Investigate options for low impact site lighting that includes an archaeological investigation of gravesites for any proposed underground work.	4-10 years	Assessment	Park Improvement	Park Lighting Strategy underway to guide decisions for lighting.
5.6 Halifax Public Gardens					
~~A5.6.1~~	~~Review and update the Conservation Management Plan for the Halifax Public Gardens National Historic Site on a 5-year cycle.~~				Action duplicates A4.4.6. Delete
A5.6.2	Develop a Cultural Resource Management Policy to provide direction for strategic and capital planning.	4-10 years	Assessment	Site Conservation and Cultural Asset Management	To be scoped.
A5.6.3	Develop a park usage policy that considers garden access and usage limits with maintenance and protection of assets.	4-10 years	Assessment	Recreation, Programming and Events	To be scoped.
A5.6.4	Provide support for cultural resource management training for decision-makers and maintenance staff.	1-3 years	Programming	Site Conservation and Cultural Asset Management	To be scoped.
A5.6.5	Retrofit washroom building entrances to comply with the Nova Scotia Building Code for accessibility.	1-3 years	Capital Improvement	Park Improvement	To be scoped.
A5.6.6	Conduct a horticultural review of the Gardens to identify efficiencies in plant production and landscape maintenance	1-3 years	Assessment	Park Improvement	To be scoped. This work will help inform the size of the horticulture presence on the Wanderers Block Bell Road Depot.
A5.6.7	Develop a Site Interpretation Framework to provide direction on how volunteering, communication, marketing, fundraising, programming and engagement are managed and presented to the public.	4-10 years	Study	Cultural Heritage Interpretation	To be scoped.
5.7 Victoria Park					
A5.7.1	Develop a Conservation Management Plan for the cultural assets within Victoria Park.	1-3 years	Study	Site Conservation and Cultural Asset Management	To be scoped.

Municipal Land Strategies		Timeframe	Type	Category	Comment
~~A5.7.2~~	~~Investigate Victoria Parks heritage value for consideration for designation as a cultural landscape or Registered Heritage Property under the Heritage Property Act.~~				Action duplicates A4.4.3. Delete
A5.7.3	Develop a detailed Site Improvement Plan that includes: (a) Circulation rationalization and pathway upgrades (b) Sidewalk improvements and location of streetscape and transit amenities. (c) Decorative site lighting and electrical servicing (d) Renovation of the fountain and redevelopment of the area including the southern slopes (e) Upgrades of pavement and materials at plazas and entrance areas (f) New planting beds (g) Location of park furnishings (seating, waste receptacles and bicycle racks) and service amenities (Wi-Fi, charging stations, drinking fountains).	4-10 years	Study, Capital Improvement	Park Improvement	To be scoped.
A5.7.4	Prepare a Tree Management and Succession Planting Plan for the park and surrounding right-of-way areas.	4-10 years	Study	Environmental Design	To be scoped.
5.8 Indoor Community Spaces					
A5.8.1	Plan for the inclusion of youth live music use in the multi-purpose room of the Aquatics Facility replacement building.	Complete	Programming	Recreation, Programming and Events; Indoor Community Spaces	The new Central Common multi-purpose room has a portable stage that can be set up inside the room or outside in the park. The facility can be booked for live music events with a capacity of 75 people.
A5.8.2	Identify opportunities for the development of the second storey of the Citadel Community Centre to replace the Pavilion functions.	4-10 Years	Assessment	Recreation, Programming and Events; Indoor Community Spaces	Citadel CC renovation and elevator proposed for 2026/27 with budget allocation of $1 Million.

6.3 CAPITAL PROJECTS

THE HALIFAX CENTRAL COMMON

The Halifax Central Common has multiple active recreation facilities that are well used and continue to be in high demand both locally and regionally. The facilities vary in age and condition. The Master Plan proposes several improvements that includes replacing the older facilities, upgrading pathways, planting more trees, and modifying the playing fields to meet changing recreation needs.

The replacement of the aquatic pool facility is the first major capital project to be completed from the Master Plan. The Halifax Central Common Pool and Multi-Purpose Room opened in July 2023. The Central Common will continue to be the focus for capital investment over the next several years. Capital projects have already been identified for the playground replacement and improvements to the central path for active transportation.

Aquatic Facility

Most of the work for the new aquatic facility has been completed. Site lighting was omitted in the original project scope but has since been considered important for accessibility. The public washrooms and multi-purpose room will be available for evening use year-round. Access can be improved by providing lighting along the walkways from the surrounding streets to the main entrance. The installation of the site lighting in a later phase was considered in the construction of the building and grounds. This work can be part of subsequent projects such as the playground, pathways, or skatepark upgrades.

Playground

Detail design for the playground is underway with construction projected for 2024. Contemplated work includes earthworks to incorporate some of the excess fill material from the pool project, playground equipment and surfacing, a shade structure, benches, trees, natural play landscaping, walkways, and lighting.

Active Transportation Connections

The Midtown AAA Bikeway Connections project proposes active transportation improvements for Bell Road and the central multi-use path that connects the intersection of Bell Road and Trollope Street to the midblock crossing on Cogswell Street. Functional planning is underway with a prospective timeline of detailed design for 2023/24 and construction in 2024/25.

Skatepark

The older section of the skatepark has been identified as needing a better layout and replacement of the asphalt paving with more durable materials and construction. Other contemplated work includes the restoration work for the heritage Egg Pond masonry wall, improving the site lighting to eliminate hazardous shadows, site furnishings, and landscaping to integrate the skatepark into the surrounding park areas. The skatepark work should be phased in a logical construction sequence with the adjacent playground and pathway work. It is proposed that the skatepark work be done in advance of any pathway upgrades to avoid having to reinstate new construction.

Park Entrance Plaza

A park entrance plaza is proposed at the intersection at Trollope Street and Bell Road. It is envisioned as a visual terminus of Summer Street and a transition into the Halifax Common recreational parkland areas. The contemplated scope of work would be consistent in scale and amenities with the other park entrance plazas on North Park Street. The design should incorporate transitions from the street to the park pathways for active transportation. Design and construction of the plaza should be phased with pathway and active transportation improvements.

Canada Games Ballfield

The Master Plan proposes that Ball Diamond #9 could be reconfigured to accommodate some of the softball slo-pitch bookings on the Halifax Common as other ballfields on the North Common are phased out. The ballfield has lighting for evening use and is currently configured for baseball. The scope of work would include moving the light poles and outfield fence further back, modifying the infield, pitcher mound, and backstop to meet the requirements for softball play.

Playing Field #14

Upgrades to the sports field are proposed to better accommodate the high use and degradation of the grass turf. The Master Plan proposes programming this field for more informal and drop-in play, cross-play mini-fields, free equipment loans and staff facilitation and monitoring. Contemplated work includes installation of all-weather turf, lighting for evening play, and fencing to contain stray balls.

1 The Aquatic facility replacement is completed and includes the outdoor recreational pool, water plaza, shaded seating area, and support building comprised of change rooms, public washrooms, and community multi-purpose room. **COMPLETED**

2 Implement the playground replacement.
1-3 YEARS

3 Upgrade park lighting on multi-use pathway, pedestrian routes to aquatic facility main entrance, and water plaza seating area.
1-3 YEARS

4 Upgrade the Skatepark facility - Includes site lighting improvements and the redesign of the older asphalt section.
1-3 YEARS

5 Implement improvements for active transportation that addresses active transportation connections through the Central Common and along Bell Road.
1-3 YEARS

6 Provide an entrance plaza at the intersection of Trollope and Bell Road.
1-3 YEARS

7 Convert the Canada Games diamond #9 for recreational slo-pitch use. Work to include relocating the outfield fence and field light standards.
4-10 YEARS

8 Improve the playing field on the Central Common for increased use. Recapitalize with all-weather turf. Schedule for drop-in programming and informal use.
4-10 YEARS

9 Provide more greenspace and informal areas for a wider variety of unstructured, and passive recreation activities, including seating areas, planting and naturalized landscaping.
INCREMENTAL



Figure 6.3.1 Halifax Central Common Implementation Diagram

Greenspace and Seating

Incremental improvements of the park's greenspace should be included with each of the major capital projects. This work would include the addition of benches and other forms of seating, shade trees, and planting areas. Excess fill from projects with excavation work could be used to create landforms such as viewing hills and perimeter berms.

THE HALIFAX NORTH COMMON

Most of the area of the Halifax North Common is currently used for active recreation with eight ball diamonds, a sport field, cricket pitch and the Emera Oval outdoor skating facility. The Master Plan proposes to scale back the predominantly scheduled sports use and transform several of the ballfields into a community common and green space for unstructured and leisure activities. The pathway network through the North Common is overdue for improvements and capital investment. The condition of some of the older asphalt paths is poor in some areas and challenging for winter maintenance. The Master Plan proposes organizing the informal dirt paths that conflict with the current playing fields into formal paths that better align with existing desire lines and commuter paths. New green spaces and plazas are proposed around the perimeter and park entrances, and in the centre area around the Centennial Fountain. The playing fields and several of the ballfields will stay and continue to be scheduled for recreational level play.

Active Transportation Connections

The Midtown AAA Bikeway Connections project proposes active transportation improvements for the multi-use path that connects the midblock crossing on Robie Street at Welsford Street to the crossing on North Park Street at Nora Bernard Street (formally Cornwallis Street as shown in the Master Plan), and the leg that extends south to the midblock crossing on Cogswell Street. Functional planning is underway with a projected timeline of detailed design for 2023/24 and construction in 2024/25. The contemplated work includes widening and realigning the paths and improving the drainage and stormwater infrastructure. Pathway lighting upgrades would continue with the replacement of the older lights with the new LED fixtures and poles. The removal of Ball Diamond #7 may be required with the pathway realignment.

Pathways

The Master Plan proposes to continue the path upgrade work that began in 2014 along North Park Street, westwards along Cunard Street and Robie Street from the washroom building. Contemplated work includes widening and realigning paths and replacing the older lights with LED fixtures and poles. The existing path along Robie Street would be extended south to the Welsford Street entrance. Other pathway upgrades include the cross paths that connect the central area of the park to the Agricola Street entrance and Cogswell Street roundabout entrance. The diagonal path proposed to connect the central area to the Robie-Cunard entrance will require the removal of Ballfields #1 and #3. Phasing for this path will need to be coordinated with the redistribution of scheduled sports to other ballfields.

Park Entrance Plazas

Two new park entrance plazas are proposed for the North Common, one at the midblock crossing on Robie Street at the Welsford Street intersection, and the other at the corner of Robie Street and Cunard Street. The Welsford entrance would be consistent in scale and amenities with the other park entrances plazas on North Park Street. The Robie & Cunard entrance is envisioned as a major entrance and gateway into the Halifax Common and would include the development of a more substantial plaza and park greenspace. New space was gained for parkland through the reconfiguration of the Robie and Cunard intersection. This area would be integrated into the new entrance and pathway work.

Centennial Fountain

A major renovation of the Centennial Fountain is proposed with the development of a greenspace and plaza for the centre area of the North Common. The fountain's scale and relationship would be altered to be more interactive and human scaled. There is the opportunity for incorporating other uses when the fountain is not activated, such as a program space or platform stage that relates to the open lawn area for special events. Communal gardening beds could be incorporated into the redesign of this area.

The Centennial Fountain was a civic project that commemorated the 100th Anniversary of Canada's Confederation in 1967. The fountain symbolically marks the head of the historic Freshwater Brook with the Oland Fountain being its counterpart in Victoria Park. With the redesign, there are opportunities to expand the story of Canada's Confederation for the present-day context to include Truth and Reconciliation and awareness of the Peace and Friendship Treaties.

Ballfields

The eight ball diamonds on the North Common are well used but occupy much of the North Common's shared public space, overlapping with other fields, general open space, and conflicting with pathways. The scheduled sport use is increasingly at conflict with the needs for general open space and comes at the cost of unstructured recreation which is an increasing need with new multi-unit developments in the area.

The sequence of work on the North Common is contingent on the pace in which bookings can be transferred to other fields. It is proposed to begin reducing the number of fields incrementally. Ball Diamonds #1, #3 and #7 would need to be removed in advance of the new pathway work. The need to remove ball diamonds #2 and #8 would be assessed at a later phase. The remaining playing fields would continue to be programmed for recreational level play.

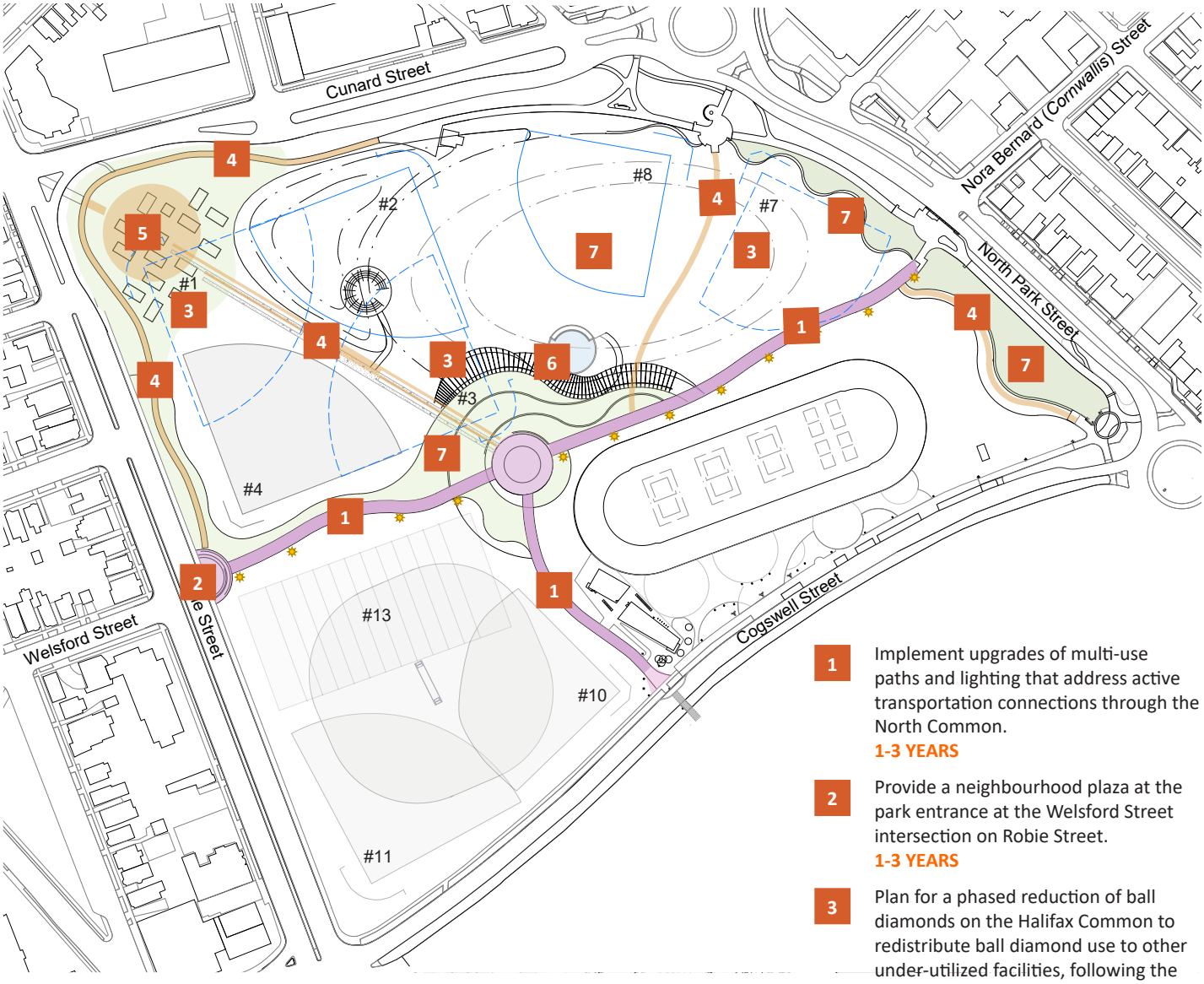


Figure 6.3.2 Halifax North Common Implementation Diagram

1 Implement upgrades of multi-use paths and lighting that address active transportation connections through the North Common.
1-3 YEARS

2 Provide a neighbourhood plaza at the park entrance at the Welsford Street intersection on Robie Street.
1-3 YEARS

3 Plan for a phased reduction of ball diamonds on the Halifax Common to redistribute ball diamond use to other under-utilized facilities, following the Playing Field Strategy.
4-10 YEARS

4 Implement improvements of the informal pathways on the North Common. **4-10 YEARS**

5 Provide a neighbourhood plaza at the park entrance at the Robie Street and Cunard Street intersection.
4-10 YEARS

6 Redesign the Centennial Fountain on the North Common with new water features, plaza, shade structure, and gardens.
4-10 YEARS

7 Provide more greenspace and informal areas for a wider variety of unstructured, and passive recreation activities, including the Common Green open lawn area, seating areas, planting and naturalized landscaping.
INCREMENTAL

Greenspace and Seating

The openness of the North Common provides few well-defined, sheltered spaces for small gatherings or intimate enjoyment of the park environment. The Master Plan proposes the creation of more seating and greenspace along the edges and in the centre of the North Common. Improvements would enhance the comfort and park experience by providing opportunities for rest, recreation, or social engagement. The design of these spaces can include features such as seating, picnic tables, shade structures, garden swings, public art, water features or other amenities that encourage people to stop, rest, and enjoy the park surroundings. Programming relating to food could include activities such as communal gardening, picnic areas, or food carts.

VICTORIA PARK

Victoria Park is an important urban greenspace located in a dense, mixed-use area of the city. Much of the park is shaded by large, mature trees. There are several cultural assets, including sculptures and plaques. The park is across the street from the Public Gardens but has less restrictions on its use and hours of operation which increases its importance for unstructured recreation for people in the area. The park receives a lot of use that will only increase with the addition of the planned multi-unit residential developments in the vicinity.

Park Improvements

The Master Plan proposes several improvements and upgrades to the current park assets and the addition of new amenities to support park activities and events. Park improvements include tree management, recapitalizing pathways, and adding planting beds and plazas at park entrances. Some of the contemplated amenities could include drinking water, site furnishings with integrated phone charging, and electrical service to support events. The park reinvestment focuses on the south end of the park and includes the refurbishment of the Oland ornamental fountain. Improvements would include adding more seating and providing more direct universal access from University Avenue to the top area around the fountain. The addition of decorative winter lighting could be an initial improvement to animate the park, whereas the redesign of the fountain may be a more long-term consideration.

Active Transportation and Street Improvements

The Peninsula South Complete Streets project is planning active transportation improvements on University Avenue that will affect the south edge of Victoria Park. Park improvements at the south end of the park should be considered with the sidewalk and active transportation work. Halifax Water infrastructure renewal work is happening on Cathedral Lane along the western edge of the park providing the opportunity for sidewalk widening and boulevard improvements.



Robbie Burns Statue and plaza in Victoria Park

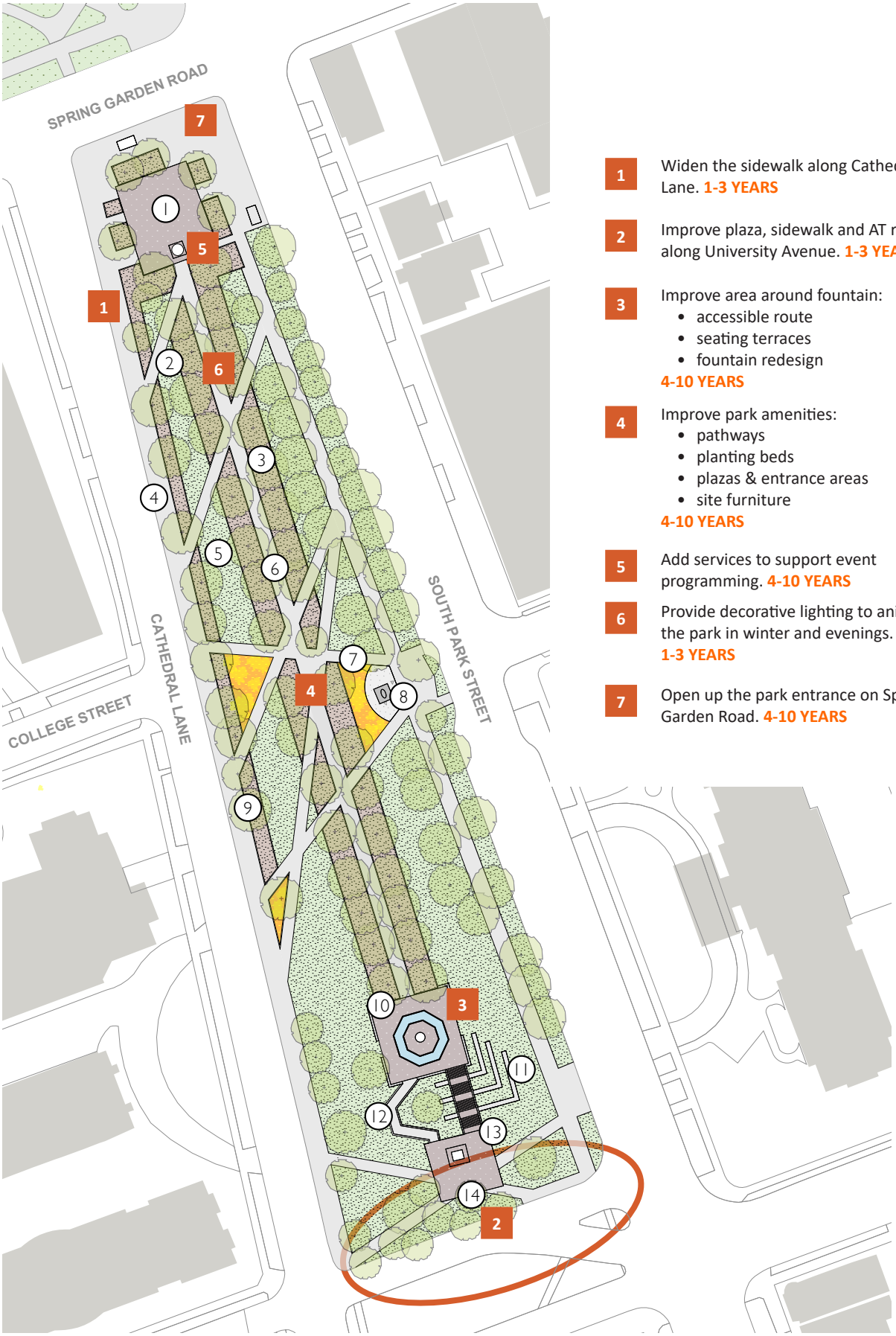


Figure 6.3.3 Victoria Park Implementation Diagram

HALIFAX PUBLIC GARDENS

The Public Gardens is a Municipal Registered Heritage Property and is highly valued as a heritage landscape. The Gardens have a high visitor count that requires ongoing site management to balance the traffic activity levels with the protection of the heritage assets and upkeep of the ornamental planting. The Gardens are given a high appearance standard which requires more maintenance time and qualified gardeners tasked with the health and appearance of the garden. The proximity of the horticultural operations and greenhouses at the Wanderers Grounds enable the high level of care required to maintain the Public Gardens. Conservation management plans were done following the major restoration work of the Gardens after Hurricane Juan. The Master Plan calls for the ongoing review and updates of these plans as well as the development of policies around park usage, security, and interpretive and volunteer programming.



Statue



Gardener



Floral carpet bed display



Horticulture Hall



Garden visitors

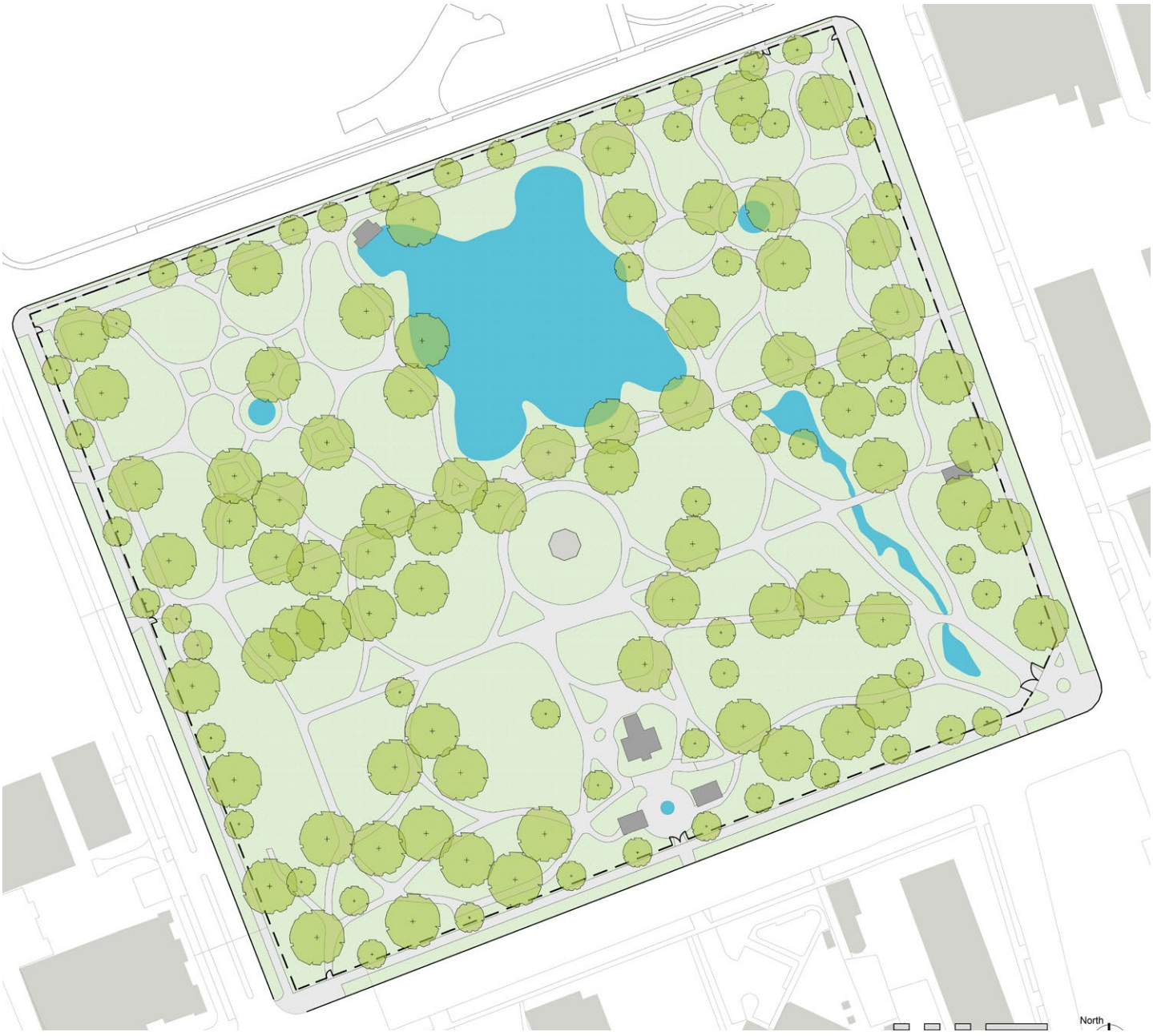


Figure 6.3.4 Halifax Public Gardens Plan

CAMP HILL CEMETERY

Camp Hill Cemetery is now a Municipal Registered Heritage Site. The cemetery has an ongoing need for conservation of its heritage assets with a focus on vegetation tree management and grave marker restoration. Site improvements proposed focus on upgrading the three entrances with seating areas that would include site furnishings and interpretive signage. The pathways are used in the evenings as people travel through the neighbourhood. Path lighting, that has low impact and minimum disturbance to the site, should be investigated.

Replacement upgrades for the ornamental metal fence are identified in the Parks Capital budget. Improvements for the pillars and gates should be coordinated with the entrance improvements. The Carlton Street entrance improvements should be aligned with the street restoration work associated with new developments on the south side of the cemetery.



Interpretive signage


Grave marker restoration



Tree damage after Hurricane Dorion



Entrance from Summer Street


Gate post



Figure 6.3.5 Camp Hill Cemetery Plan

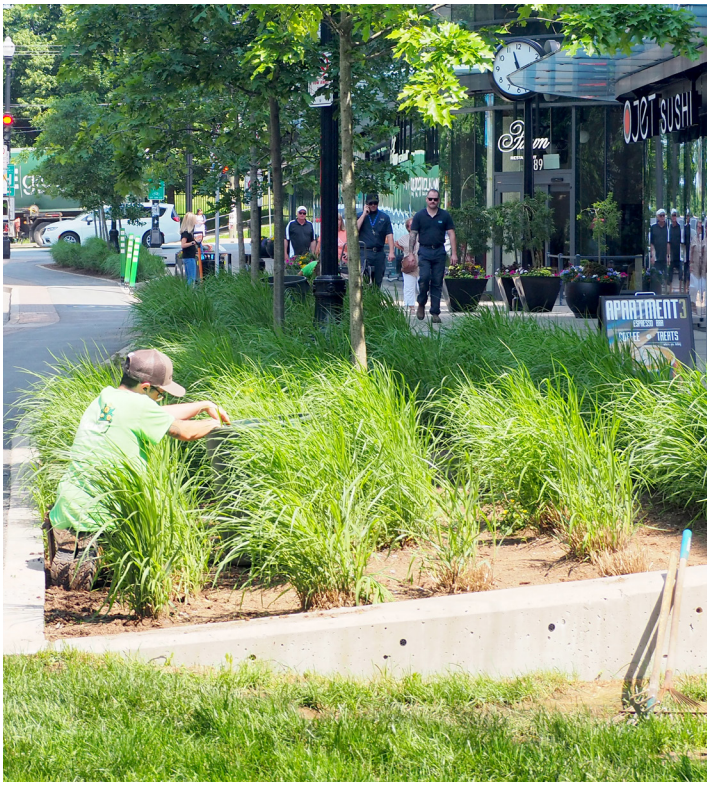
STREET IMPROVEMENTS

Over the past decade, there have been several street and infrastructure renewal projects within the Halifax Common area with the most transformative being the North Park Street roundabouts and the South Park Street bikeways. It is envisioned that as streets are renewed, streetscape enhancements are included that focus on creating attractive, park-like settings that encourage walking and other modes of active transportation. The Halifax Common Master Plan identifies street improvement projects for Summer Street, University Avenue, and the Promenade, comprised of the streets that define the northern and eastern boundaries of the Halifax Common.

There are several active transportation functional planning underway that are proposing bicycle infrastructure and improvements to Bell Road, University Avenue, and Robie Street south of University Avenue. Infrastructure renewal and streetscaping improvements are planned or underway for Cathedral Lane and Spring Garden Road. The Robie Street Rapid Bus Transit Corridor will involve major street renewal. There are active planning applications underway that if they are to proceed, will require reinstatement work on Spring Garden Road, Robie Street and College Street. The redevelopment of the Halifax Infirmary will necessitate reinstatement work on Robie Street, Bell Road and Summer Street.



North Park Street roundabout



Planting bed on South Park Street


Bikeway on South Park Street



Second floor space of the Citadel Community Centre

CITADEL COMMUNITY CENTRE

The Citadel Community Centre occupies part of the Citadel High School building which is owned by the Halifax Regional Centre for Education. There is a double gymnasium and activity studio that is programmed by Parks and Recreation for community recreation. When the Community Centre was built, it included a large unfinished space with high ceilings on the second floor. The intent for the space was for future expansion of the Community Centre. An elevator is required if the space is to be used for public programming. The elevator installation has a prospective timeframe of 2026/27 in the current municipal Capital Plan. The type of programming for the second floor will need to be determined to inform how the space should be finished.



Citadel Community Centre

WANDERERS GROUNDS

The municipal open space lands of the Wanderers Block include the Wanderers Field, the restored Richard Power House, Bell Road depot and horticulture facility, as well as land that is leased to the Halifax Lancers and the Wanderers Lawn Bowling Club with their respective facilities. The Master Plan places an emphasis on the public use of the municipal open space lands on the Wanderers Block, but also recognizes the tradition of the lands being used and leased by recreational clubs. Currently all the facilities operate and co-exist on the Wanderers Grounds site, but there is limited space for the tenants to expand and grow their programming. There are other interests for the area with the proposal of a Public Gardens conservatory and for a permanent stadium at the Wanderers Field.

It is recognized that there are spatial constraints in accommodating the various uses and interests in this area. More detailed planning and consultation is required to resolve the spatial needs and site organization for each of the facilities that occupy the Wanderers Grounds. The action in the Master Plan is to work with the stakeholders and public to further develop the site concept plan.

The various proposals and recapitalization work identified include the following:

Bell Road Depot and Horticulture Facility
The Municipality's presence on the Wanderers Grounds includes the Parks Operations depot and the horticulture greenhouses and works yard. The horticulture operations directly support the adjacent Public Gardens and other planting beds throughout the parks and streets in Halifax. The depot directly supports the maintenance of the Wanderers sportfield and lawn bowling green, and other playing fields, pathways, and park spaces on the Halifax peninsula. In the winter, Public Works uses the depot as the downtown hub for winter sidewalk maintenance. There are efficiencies in locating these maintenance facilities adjacent to the parks and public spaces they service.



Horticulture works yard

The Bell Road Depot building is comprised of the equipment storage garage with office space on the second floor. Some of the Parks Operations groups have relocated to the renovated Mackintosh Depot, but there is still the need to have a works yard and field maintenance equipment storage on site for the Field Operations. The horticulture facility is comprised of several older buildings, storage containers, and greenhouses that are unattractive, inefficiently sited throughout the works yard, and in need of recapitalization. Potential recapitalization work would include the consolidation of the buildings and works yard into a more efficient footprint on the site. A refurbished and consolidated horticulture facility would include modernizing the propagation greenhouses, improving the function and appearance of the structures, finding efficiencies for the works yard, and increasing public visitation opportunities and education programming.

Richard Power House
The heritage residence of Richard Power is currently used for youth programming by the municipality. The Master Plan proposes improving the grounds around the building, and as space becomes available through consolidation of the works depot, to repurpose the adjacent space for public greenspace. Other considerations include outdoor youth programming, and wayfinding information for the Halifax Common. A possible visitor reception function for the Public Gardens is a longer-term possibility if the need for youth programming at another location was to occur.

Multi-use Path
The Master Plan provides policy direction to promote public access through large blocks of the Halifax Common. On the Wanderers Grounds, all the facilities are fenced with limited public access. The multi-use path provides the only public space and an important connection through the Wanderers Block connecting Veterans Memorial Lane at Summer Street with Citadel Hligh School on Bell Road.

Halifax Lancers Equestrian Facility
The Halifax Lancers lease the facility from the Municipality. The Municipality is responsible for major repairs and capital expenditures. The Halifax Lancers have submitted a proposal to grow their programming for their riding school and equine therapy programs. This would entail building expansion for additional stables and a second indoor arena area. The

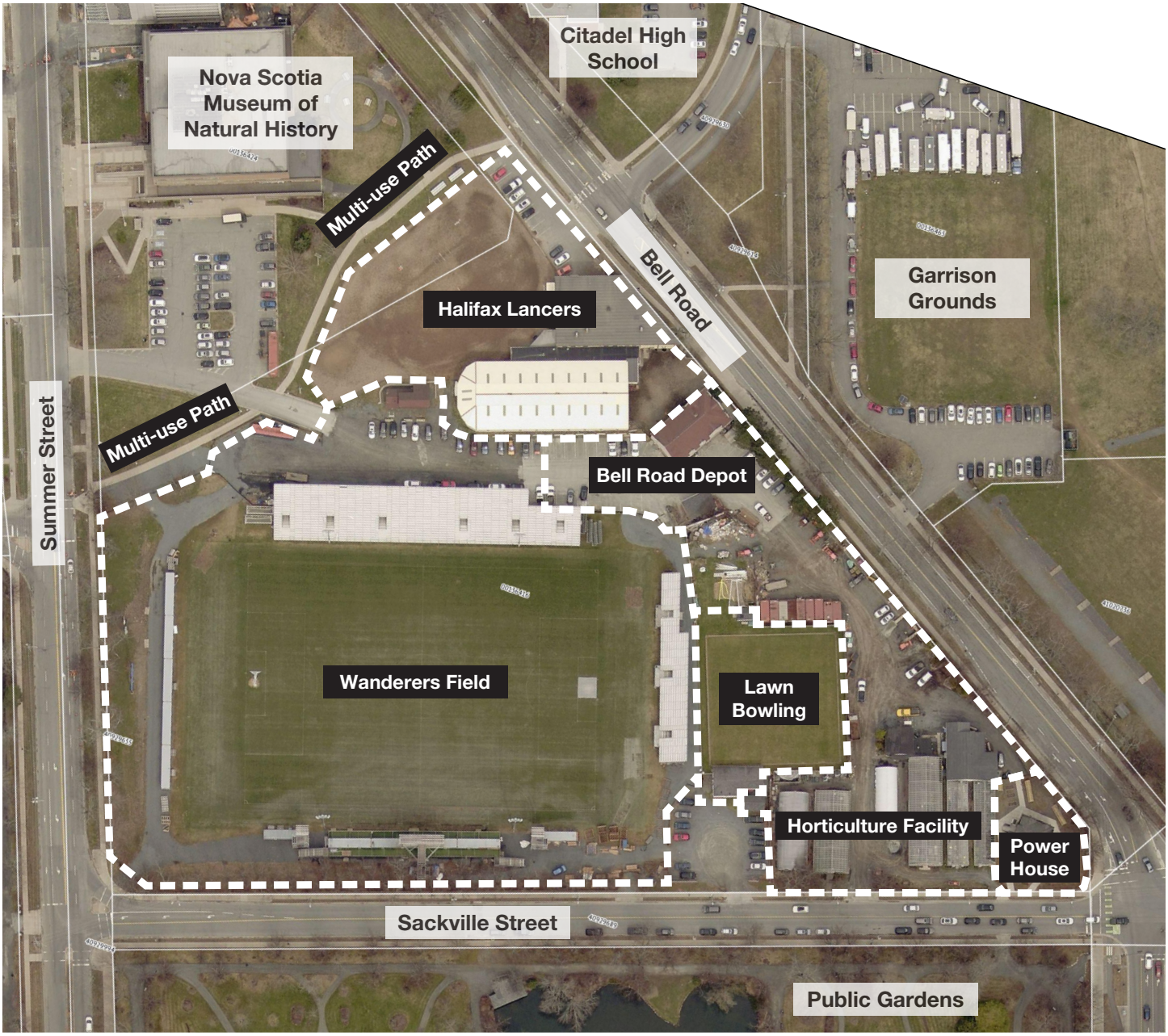


Figure 6.3.6 Wanderers Grounds Area Diagram



Public multi-use path through Wanderers Grounds



Wanderers Grounds view looking south

outdoor paddock space would also need to expand to accommodate up to twelve additional horses. There are no adjacent areas on the Wanderers Block to expand into without removing the current municipal depot and horticulture facility, and the public areas including an important path that connects through the block. The request to lease additional public lands at this site will need to be assessed through the detailed planning for the Wanderers Block.

Lawn Bowling Facility

The Wanderers Lawn Bowling Club leases the facility from the Municipality and Parks Operations maintain the natural turf bowling green. The clubhouse is an older seasonal structure and requires major recapitalization or replacement. A new indoor space that is accessible and operational year-round would allow the club to grow their programming by providing social activities year-round. If additional land were available for a second bowling green, the club would be able to host larger size tournaments. An improved reconfiguration of the site could allow more space for spectators and better visibility of the lawn bowling activities than what is now provided.

The Wanderers Field

The facility has had significant investment to refurbish the field to a professional grade sportfield with natural turf. The Municipality maintains direct management and control of the field and other uses. The scheduling allows for the maintenance of the grass turf with adequate rest periods between games. Unlike the other clubs on the Wanderers Grounds, the Halifax Wanderers Football Club Corporation do not lease the land but have a non-exclusive license agreement for the installation of temporary stands and related facilities on the Wanderers Grounds and rental of the field for a set number of league games per year. The term of the current license agreement concludes at the end of November 2023, with an option to renew for a further year.

The Master Plan identifies additional infrastructure to support the use of the field as a venue for spectator games. A field house for team locker rooms and washrooms with permanent water and sewer service could serve both the sportfield and lawn bowling clubhouse. Further study is needed to determine the core size of the venue to make permanent with flexibility to expand capacity with temporary stands and structures for varying event needs. The Wanderers Football Club is interested in the establishment of a permanent stadium with modular grandstand structures with an increase in capacity to 8500 seats.

Public Gardens Conservatory

The proposal for a public conservatory on the Wanderers Grounds was presented at the Community Planning and Economic Development Committee. The proposal outlined a vision to consolidate the municipal horticulture buildings and greenhouses into a new single facility conservatory that would house a working propagation greenhouse with an underground facility to support Parks Operations. The vision is that the conservatory would be open year-round and would provide a venue for public horticultural education programming and an interpretation and visitor centre. A Victorian era conservatory would enhance the visitor experience of the Public Gardens. The proposal envisions the remainder of the works yard redeveloped as public gardens with paths and lawns.



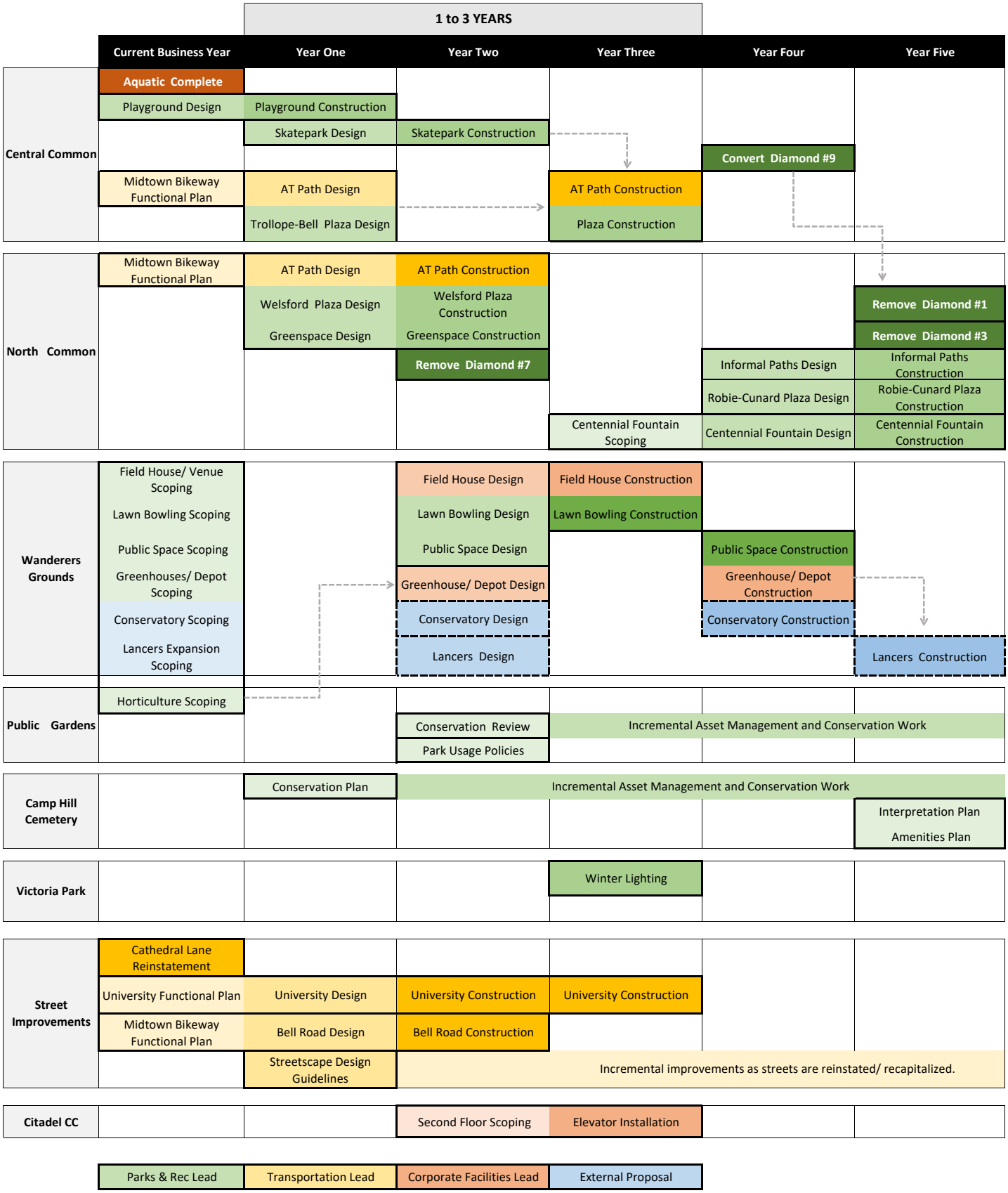
Horticulture buildings

6.4 PHASING

The phasing plan identifies the order in which different projects of the Master Plan could be implemented over the next ten years. Factors such as funding availability, community needs, and the potential impact of each project would need to be assessed each year. The phasing plan is intended to be a flexible roadmap where project implementation can be adjusted to reflect the overall Municipal budget and business planning.

Table 6.4.1 gives an overview of the next 10 years and identifies a proposed budget year, sequence, and interdependencies of the capital projects. For larger projects, the planning, design, and construction phases are projected over multiple years.

Table 6.4.1 CAPITAL PROJECTS TIMELINE & PHASING



Year Six	Year Seven	Year Eight	Year Nine	Year Ten	
All-Weather Field Design	Field Constrution				**Central Common**
			Remove Diamond #8 **Remove Diamond #2**		**North Common**
		Common Green Design	Common Green Construction		
		Promenade Scoping	Promenade Design	Promenade Construction	
					Wanderers Grounds
Incremental Asset Management and Conservation Work					**Public Gardens**
Incremental Asset Management and Conservation Work					**Camp Hill Cemetery**
Implementation					
	Park Improvements Design	Park Construction			**Victoria Park**
	Fountain Redesign	Fountain Construction			
					Street Improvements
		Summer Street Scoping	Summer Street Design	Summer St Construction	
Incremental improvements as streets are reinstated/ recapitalized.					
					Citadel CC

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